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FEB 21 1957

**MEMORANDUM FOR: THE DIRECTOR OF CENTRAL INTELLIGENCE**

**SUBJECT: Comment on the Inspector General's Survey of  
the Planning and Program Coordination Staff**

1. This memorandum requests action by the DCI. This action consists of the approval of the attachment.

2. Your memorandum of 3 November 1956 to DD/P transmitted the Inspector General's report of a survey of the PPC Staff and requested his comments by 31 December 1956. By agreement with the Inspector General, this deadline was deferred to permit us to discuss certain aspects with Senior War Planners in person.

3. In the Inspector General's transmittal of this report to you on 30 October 1956, he recommended your approval of his recommendations. These recommendations are contained in pages 12 to 25 of his report, and are numbered 1 to 36. Some of them are divided into sub-sections which require separate consideration, making a total of 47 items for these comments. For each of these items the attached statement quotes the IG recommendation, gives the DD/P proposal for DCI action, and states the reason for this proposal.

4. Our reactions, as summarized below and stated in the attachment, are based on extensive comments received from Senior War Planners and other elements of the Clandestine Services. Our recommendations for your action, as given in the attachment, are consistent with these comments. These individual discussions will be referred directly to the Inspector General for his consideration.

5. In the attachment, the Clandestine Services recommend that the DCI approve recommendations as follows on the basis of this survey:

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- a. Approve 22 items of the IG recommendations, in the form stated in his report, without modification or condition. While we do not agree, in all cases, with the IG's discussion of the matters involved, the recommendations themselves, as he states them, have our concurrence.**
- b. Approve five of the IG items, but with some modifying qualification or exception as stated in the attached analysis.**
- c. Approve revised or substitute statements for twelve of the IG items. These revisions or substitutions are given in the attached analysis, with reasons why they should be used in lieu of the original IG statements.**
- d. As set forth in the attachment, certain of the recommendations of the IG report do not require approval or should not be approved. These are summarized as follows:**
- a. In four of the IG's recommendations, there is no need for present corrective action. Of these: One has been in effect since before this survey began. Two have been accomplished by action completed since the survey started. In one, the recommendation is not applicable, since the actual situation differs from that presumed.**
- b. In four of the IG recommendations, the Clandestine services do not concur. In these cases, we feel that the course recommended by the IG is not a feasible or preferable approach to the issue involved, and we believe that the question is more adequately and conveniently met by different methods. We believe, therefore, that these recommendations should not be approved. The detail of our reaction is given in each case in the attached statement.**

**RICHARD HELMS**  
Acting Deputy Director (Plans)

**Recommendations concerning the  
PPC Staff and its functions are  
approved as proposed in the attachment,  
except as modifications are noted therein.**

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Signed **C. P. CADILL**

**DDCI**  
29 MAR 1957

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DD/P-PPC/RE [redacted] mlh

15 February 1957

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